

CURRICULUM VITAE

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ACADEMIC POSITIONS

At Ohio State University

Ohio Eminent Scholar and Professor of German in Germanic Languages (2012-)

At Amherst

Professor, Department of Languages, Literatures and Cultures (2008-2012)

At Knoxville

Professor, Modern Foreign Languages and Literatures (2006-08)

At Berkeley

Professor, Department of German (1989-2006)

Associate Professor, Department of German (1984-89)

Assistant Professor, Department of German (1979-1984)

VISITING POSITIONS

Distinguished Visiting Professor, Ohio State University (1997)

Department of Germanic Languages and Literatures

Visiting Professor, MIT (1990-91)

Department of Languages and Literatures

ADMINISTRATIVE POSITIONS

At Amherst

Chancellor (2008 - 2012)

The Chancellor has ultimate responsibility for all matters on the Amherst campus of the University of Massachusetts. Founded in 1863 as Massachusetts Agricultural College, it became Massachusetts State College in 1931 and the University of Massachusetts in 1947. Today Amherst is the flagship campus of the University of Massachusetts system, which contains five campuses; Amherst continues to be the state land-grant institution. The Amherst campus occupies 1463 acres of land and consists of more than 400 buildings. It has over 20,000 undergraduates in residence and just under 6000 graduate students. It has a Division I athletics program that is highly competitive and participates in the Mid-American Conference, Atlantic 10 Conference, Hockey East, and the Colonial Athletic Association. Reporting to the Chancellor are all Vice Chancellors, the Athletic Director, a Deputy Chancellor, and a Chief of Staff. The campus has an operating budget of approximately \$950 million, research expendi-

tures of over \$150 million, and almost 1000 tenured or tenure-track faculty members, as well as 350 non-tenure-stream instructors. The campus has more than 3800 professional, clerical, and trade staff to support the activities of the campus.

Chief accomplishments during my term as chancellor: appointed six vice chancellors; reduced base budget commitments by over \$19 million; generated new recurring revenues of over \$22 million; reorganization and restructuring of academic colleges and executive offices; promulgation of strategic plan; increased size of faculty; introduced plan to increase faculty compensation according to merit and market principles; redesign of first-year programs and first-year seminars; expanded new student orientation; new program connecting campus with community colleges; pipeline initiatives with Chelsea and Springfield; overseeing \$800 million in new construction; opening of Boston office to facilitate fundraising and state relations; creation of Springfield initiative to assist economic development in Western Massachusetts; establishment of office of university relations; reorganized office of research to facilitate grant writing and submission; creation of innovation institute to enhance private-public partnerships in research; moved football program from FCS to FBS with membership in the Mid-American Conference; recipient of various awards for sustainability, economic development, and access initiatives; during my tenure campus established records for number of applications, number of undergraduate degrees, number of enrolled and non-resident first-year students, academic indicators in first-year class, percentage of minority students on campus, fundraising totals and participation, research awards and amounts, invention disclosures, total number of licensing transactions, total revenue, revenue from online courses, revenue from licensing transactions, number of Pell grant recipients, dollars for financial aid, retention rates from the first to the second year, six-year graduation rate. UMass Amherst ranking for public universities in US News went from 52nd to 42nd from 2010 to 2012; only one public university in the country had a more rapid increase. In 2012 US News ranked in top ten among schools providing internships for graduating seniors. Among top ten research universities in most recent sustainability rankings (AASHE) and Gilman scholarships. Ranked 11th in community service in USA Today and 5th year on President's Higher Education Community Service Honor Roll. web site: <http://www.umass.edu/holub>

At Knoxville

Provost and Vice Chancellor for Academic Affairs (2006-2008)

Reporting to the Provost are nine academic colleges, the University Library, Military Affairs and ROTC, Enrollment Services, University Honors, the Graduate School, the Office of Institutional Research and Assessment, the Center for International Education, and the Student Success Center. The instructional programs of the College of Agricultural Science and Natural Resources, as well as its budget were also under my purview. The total budget supervised by the Office of the Provost was approximately \$200 million. The Provost is the chief academic officer on the Knoxville campus and is second in command to the Chancellor. I was primarily responsible for the internal operations of the campus, but I frequently represented the campus to external constituencies, especially when the Chancellor was unavailable. I bore ultimate responsibility for faculty recruitment and retention, for academic programs at both the undergraduate and graduate levels, and for the budgetary process relating to all units reporting to me. I partook in discussions with the Chancellor pertaining to campus-wide issues outside of my direct reports. A Senior Vice Provost for Academic Affairs and a Vice Provost for Academic Operations, as well as a Special Assistant and several non-academic staff members, also reported to the Provost. The Provost sat on or led many standing committees, including the Council of Deans, the

Academic Affairs Group, and the Chancellor's Executive Staff. As Provost I reinstated and restructured the Graduate School and provided a platform for undergraduate initiatives that increased retention and shortened the time to degree. I sought changes in evaluation and compensation of faculty to enable Knoxville to be more competitive in recruitment and retention of faculty. I also assumed chief responsibility on the Knoxville campus for the recruitment of Governor's Chairs, a program funded by the State of Tennessee in connection with Oak Ridge National Laboratory that is bringing distinguished, world-class scientists to the campus. Two programs I implemented sought to increase the diversity of faculty members recruited to the campus. Among my other initiatives were a task force examining student retention, especially in the initial year, a complete study of graduate support for the campus, and an effort to enhance and facilitate management data for the campus. I was frequently called upon to participate in discussions of Informational Technology, and I served on several committees dealing with Intercollegiate Athletics. Increasingly I became involved with fundraising efforts. I began a strategic planning initiative for the growth of the Knoxville campus to 33,000 students.

At Berkeley

Dean, Undergraduate Division, College of Letters and Science (2003-06)

As Dean of the Undergraduate Division I was responsible for the education of the 18,000 undergraduates in the College and for campus-wide enrichment programs. I reported directly to the Executive Vice Chancellor and Provost. I had primary responsibility over curriculum management and delivery of instruction in the College, and contribute centrally to fundraising and public relations on the campus. I supervised two units and twelve programs: College Advising, a 45-person unit in the College; Enrichment Programs for the campus, including Freshmen Seminar courses, general education courses, undergraduate research programs, and undergraduate writing programs; and all Undergraduate Interdisciplinary Majors, which graduate 17% of the students in the College. Achievements included the revision of the deadline for dropping and adding courses, designing and recruiting for the general education requirements, introduction of oral proficiency curriculum, improvements in advising access and policies.

Administrative Chair of Comparative Literature and French Administrative Unit (fall 2000)

The Dean of Arts and Humanities requested that I take charge of this dysfunctional administrative unit. My task was to analyze the problems and undertake steps to eliminate them. Under my leadership the unit was reconfigured and is now functioning well.

Coordinating Chair, German, Spanish, and Portuguese Administrative Unit (1996-97)

As Coordinating Chair I was responsible for the administratively clustered staff. In this initial year of the administrative cluster I hired three new staff members, including a new manager, and made this unit the model cluster in the Humanities.

Chair, Department of German (1991-97)

As Chair I was responsible for supervision of all departmental staff, for the curriculum, and for departmental academic personnel cases. During my chairmanship the German Department was ranked number one by the National Research Council. The Department also revised its undergraduate and graduate curriculum, established its first web site, and introduced computerized modules for language training.

Graduate Adviser, Department of German (1986-88; 1999-2003)

Undergraduate Adviser, Department of German (1980-83)

ADMINISTRATIVE AWARDS

Difference-Maker, *BusinessWest*, 2010
Leading by Example Award, Commonwealth of Massachusetts, 2010 (for energy and environment)
Breath and Life Award, American Lung Association in Massachusetts, 2010
Inspiring Boston Award, Bostonians for Youth, 2010 (for Chelsea Initiative)
Change Agent Award (“A+ Award”), Town of Amherst, 2011

CAMPUS AND COMMITTEE SERVICE

At Columbus

President’s and Provost’s Advisory Committee (2012-)
Oversight Committee, Mershon Center for International Security Studies (2012-)
Editorial Board, Ohio State University Press (2012-)
Fulbright Interviewing Committee (2012-)
Future of the University Working Group (2012-)
Graduate Advisory Committee, Germanic Languages and Literatures (2012-)
Undergraduate Studies Committee, Germanic Languages and Literatures (2012-13)
Faculty Adviser, Germanic Graduate Student Organization (2012-13)
Director of Graduate Studies, Germanic Languages and Literatures (2013-)
Selection Committee for Distinguished University Professorship (2014 -)
Review Committee for Graduate Fellowships (2014-)
Selection Committee for Eminence Scholars (2014-)
Search Committee for Department Chair (2013-2014)
Review Committee for Discovery Theme Proposal on Data Analytics (2013)

At Knoxville

Council of Deans (2006-08)
Chancellor’s Executive Staff (2006-08)
Enrollment Management Committee (2006-08)
Student Information Systems (2006-08)
Academic Affairs Group (2006-08)
Knoxville Data Reporting, Institutional Research (2006-08)
Athletics Accommodation Review Committee (2006-08)
Athletics Board (2006-08)
Campus Strategic Planning Committee (2007-08)
University of Tennessee Diversity Task Force (2007-08)
Intercultural Task Force (2007-08)
Faculty Senate Athletics Committee (2006-08)
University Calendar Committee (2007-08)
Undergraduate Council (2006-08)
UT- Battelle Work Group (2006-08)
Employee Relations Committee (2006-08)
Compensation Committee (2006-08)
Faculty Senate Executive Committee (2006-08)
Technology Advisory Board (2006-08)
Chancellor’s Associates (2006-08)
Chancellor’s Budget Committee (2006-08)
Chancellor’s Council (2006-08)
Information Technology Steering Committee (2006-08)

At Berkeley

Council of Deans (2003-06)

Council of Undergraduate Deans (2003-06)

Workload Committee for Unit 18 Non-Senate Faculty (chair; 2004)

Athletic Admissions Committee (2003-06)

Advisory Committee to Athletic Study Center (2003-06)

Capital Campaign Committee for Undergraduate Initiatives (2005-06)

Capital Campaign Committee for Faculty Excellence (2005-06)

Registration and Enrollment Policy Committee (2003-06)

Undergraduate Admissions Coordination Board (2003-06)

Board of Trustees of University of California at Berkeley (ex officio; 2003-06)

Enrollment Planning Working Group (2005-06)

Undergraduate Target Subcommittee (chair; 2005-06)

Summer Sessions Director Search Committee (2005)

Program Committee for Hearst Gymnasium (2005-06)

Letters and Science Executive Board (2003-06)

Committee on Budget and Interdepartmental Relations (2000-03; Chair 02-03)

The "Budget Committee" is the Academic Personnel Committee for the Berkeley Campus. Working in partnership with the Provost and Vice Provost, it evaluates all appointments, promotions, and merit increases, handling over 1000 cases per year. It also makes recommendations about FTE allocations. During the year I chaired, the committee introduced several innovations to expedite personnel cases. It also proposed two major revisions to ascertaining appropriate salaries, both of which were adopted by the campus. A report on salaries led to the formation of a Chancellor's Committee that recommended several measures to keep Berkeley salaries competitive. The committee also adjusted target values for departmental FTE for the first time in over a decade.

Systemwide Committee on Academic Personnel (2001-2002)

Letters and Science Executive Committee (2000-06)

Campus Strategic Planning Committee (2000-2002)

Committee was responsible for developing the academic plan for the campus for the next two decades in the context of the addition of 4000 students to the campus. The final report of the Strategic Planning Committee for the Berkeley campus is available online at <http://www.berkeley.edu/news/media/releases/2003/05/sap/plan.pdf>

Committee to Review Campus Strategic Initiatives (2002-06)

Vice Chancellor's Academic Planning Board and Working Group (1994-97)

This Board was charged with the executive decision-making during the budget crisis of the 1990s. It commissioned detailed reports on all programs and discussed changes in budget allocations and development of resources for the campus.

Committee on Academic Personnel and Resource Allocation (1998-99; 2002-03)

Systemwide Task Force on Shared Governance (1996-98)

Review Committee for Slavic Languages and Literatures (1997)

Committee on Educational Policy (1992-1994; Chair 1994-96)

Humanities Area Council (1991-1997; Chair 1992-93)

Letters and Science Committee on Committees (1992-1994; Chair 1993-94)

Space Assignment and Capital Investments Committee (1993-96)

Long Range Fiscal Planning Group (1994-96)

UC-Systemwide Committee on Educational Policy (1994-96)

Divisional Council of Academic Senate (1994-97)

Program Committee for Dwinelle Expansion (1993-97)
Ad Hoc Foreign Language Reorganization Comm. (Chair, 1992)
Ad Hoc Committee on Over and Undersubscribed Departments (Chair 1994)
Committee for Marshall and Rhodes Scholarships (1995-97)
Chancellor's Committee on Time to Degree (1994-96)
Committee on Academic Freedom (1989-91)
Review Committee for Dramatic Arts (1987)
Task Force on Learning Disabled Students (1996)
Space Planning Committee for the Humanities (1994-96)
Faculty Housing Planning Group (1995)
Committee on Registration and Enrollment (1995-97)
International and Area Studies FTE Advisory Committee (1995-99)
Interviewer for Education Abroad; Evaluator for DAAD and Fulbright Fellowships; Numerous Ad Hoc Promotion Committees; Committee for Research Assistant Grants;

DEPARTMENTAL COMMITTEES AT BERKELEY

Graduate Committee; Admissions Committee; TA and Fellowship Committee; Course and Schedule Committee; Library Committee; Various Ad Hoc Search Committees in German, Dutch, and Scandinavian; Ad Hoc Committee for German Area Studies; Option A Language Committee; Ad Hoc Committee for Graduate Program; Presentations Committee; Various Ad Hoc Promotion Committees; Numerous MA, PhD, and Dissertation Committees in German, History, Comparative Literature, Sociology, Scandinavian, Graduate Theological Union, Music, Political Science

EDUCATION

Ph.D., University of Wisconsin-Madison (summa cum laude) (1976-79)
Major: German Literature; Minor: Comparative Literature
M.A., University of Wisconsin-Madison (1975-76)
Major: German Literature
M.A. (1973), University of Wisconsin-Madison (1972-74)
Major: Comparative Literature
B.A., University of Pennsylvania (cum laude) (1967-71)
Major: Natural Sciences

ACADEMIC AWARDS

NEH Summer Stipend (1995)
DAAD Study Visit Grant (1995)
Humanities Research Fellowship, University of California at Berkeley (1989)
Alexander von Humboldt Fellowship (1983-85)
Reception Theory chosen outstanding book of 1984 by *Choice* (1984)
WARF Dissertation Fellowship, University of Wisconsin-Madison (1978-79)
Emmy Kleist Fellowship, University of Wisconsin-Madison (1977)

OFFICES

Secretary, Economic Development Council of Western Massachusetts (2010-)
President, North American Heine Society (1990-2000)
Treasurer, North American Heine Society (1986-90)
Executive Committee, MLA Division for 19th and 20th Century, German Literature (1989-94)
Executive Committee, Berkeley Chapter of American Alexander von Humboldt Society (1996-01)

President, Berkeley Chapter of American Humboldt Society (1998-2001)

PROFESSIONAL ACTIVITIES

Co-organizer of colloquium "Rewriting German Fascism" (1988)

Co-organizer of symposium "The End of Utopia: German Perspectives on Postmodernity" (1989)

Co-organizer of symposium "Emancipation, Assimilation, Annihilation, and Thereafter: Jewish Identity in the German World" (1990)

Co-organizer of conference "Dialectics of Enlightenment and the Age of Enlightenment" (1991)

Organizer of conference "Heinrich Heine's Contested Identities" (1997)

Director of Summer German Academic Exchange Service Interdisciplinary Graduate Seminar on Postwar German Area Studies at UC Berkeley (Summer 1987, 88, 90, 93, 94, 96)

Editorial Board for Series on German Cultural Studies, Lang Verlag (1989-)

Editorial Board, *German Quarterly* (1993-95; 2006-)

Editorial Board, *German Politics and Society* (1994-2004)

Co-PI on Mellon Grant for Undergraduate Teaching and Research (2003-06)

Outside Reviewer for Numerous Promotions and Appointments

MEMBERSHIPS

Modern Language Association

American Association of Teachers of German

North American Heine Society

German Studies Association

Alexander von Humboldt Society of America

LISTINGS

Contemporary Authors

Directory of American Scholars

The International Who's Who

Dictionary of International Biography

2000 Outstanding Scholars of the 20th Century

COURSES TAUGHT

At Columbus

Seminar: Late Works of Friedrich Nietzsche

Seminar: Governance and Policy Analysis in Higher Education

Seminar: Frankfurt School

Marx, Nietzsche, and Freud on History

Freshman Seminar: Nietzsche's *Beyond Good and Evil*

At Amherst

Freshman Seminar: *Beyond Good and Evil*

At Knoxville

Honor's Seminar: *Beyond Good and Evil*

Freshman Seminar: Nietzsche's *Beyond Good and Evil*

At Berkeley

Undergraduate Courses

Introduction to German Literature

Cultural History: Nineteenth and Twentieth Century

Major Trends in Nineteenth Century Literature

Heinrich Heine; Heine's Poetry
Literature of the German Democratic Republic
Postwar German Literature
Confronting National Socialism in Postwar Germany
Honor's Seminar: Heine and Büchner
Marx, Nietzsche, and Freud on History
Nietzsche's *Beyond Good and Evil*; *The Antichrist*, *Twilight of the Idols*
Freshman Seminar: Franz Kafka's *The Trial*
Revolt and Revolution in German Drama
Marx and Western Marxism
Holocaust and Film
Friedrich Nietzsche

Graduate Courses

Proseminar on Literary Theory
Heine and the Vormärz
Friedrich Nietzsche
Nineteenth-Century German Literature
Literature of the German Democratic Republic
Aesthetic Theory: Kant and Hegel
Vergangenheitsbewältigung East and West
The Frankfurt School
Jürgen Habermas: Critical Debates
Debates in Contemporary Theory
Recent Controversies in Postwar German Politics and Culture
Literary Politics in the GDR Before and After the Wall

Independent Studies

Numerous topics including Heidegger's Notes to *Sein und Zeit*, Lukács and Marxist Criticism, Feminist Literary Theory and Criticism, Twentieth-Century Novel, Jugendstil, Habermas's *Theory of Communicative Action*, Karl Marx, Literary Theory, Friedrich Nietzsche

Other Courses

English Composition (University of Maryland, European Division)
Introduction to English Literature (Univ. of Maryland, Europe)
All levels of German language instruction (at Wisconsin)
Advanced Grammar and Composition (at Berkeley)

DISSERTATIONS DIRECTED

Caroline Kreide, "Lou Andreas-Salomé: Feministen oder Antifeministen?: Ihre Beziehung zur wilhelminischen Frauenbewegung" (1992)
Wayne Miller, "The Literary Canon as Process: Early Heinrich and Thomas Mann Novels in their Contemporary Reception" (1992)
Gil Gott, "Migration, Ethnicization and Germany's New Ethnic Minority Literature" (1994)
Rosemary Delia, "Redeeming Kundry: The Politics of Gender, Sexuality and Identity in Wagner's *Parsifal*" (1998)
Brett Wheeler, "Aesthetic Reenchantment: Political Freedom and the Work of Art in German Modernism" (1998)
Paul Reitter, "The Soul of Form: Karl Kraus, Essayism and Jewish Identity in Fin de Siècle Vienna" (1999)

- Hilary Collier Sy-Quia, "The Body Politic in a Contested Present: Christa Wolf and the Making of History" (2000)
- Linda von Hoene, "Gendered Discourses: Psychoanalytic Interpretations of Fascism from Freud to Kristeva" (2002)
- Jennifer Hosek, "Cuba and the Germans: A Cultural History of an Infatuation" (2004)
- Chad Wellmon, "Becoming Human: Romantic Anthropology and the Education of a Nation" (2006)
- Sarah Bailey, "In a Manner of Speaking: Yiddish and the Literature of the German-Jewish Subculture, 1803-1912" (2006)
- Katra Byram, "Other People's Stories: Relational Identities in German Narrative and Society: 1848-2002" (2008)